KINGDOM OF CAMBODIA



Nation Religion King

Ministry of Economy and Finance

Public Financial Management Reform Committee Reform Committee Secretariat NO: OSO MEF/GSC

Phnom Penh, May 12, 2014

Q1-2014

Ms. Leah April

Senior Public Sector Management Specialist The World Bank Cambodia Country Office 113 Norodom Boulevard, Phnom Penh, Cambodia.

> Submission of Interim Unaudited Financial Reports as of 31 March 2014 Public Financial Management Modernization Project-Grant No. TF015434

Dear Ms. Leah April,

We are pleased to submit herewith Interim Unaudited Financial Reports (IFRs) of Public Financial Management Modernization Project as of 31 March 2014.

The IFRs comprise of (1) Executive Summary of Progress Report (2) Project Balance, Statement of Sources and Uses of Funds by Disbursement Category, Use of Fund by Project Component and (3) Procurement Monitoring Report for Goods, Consultant Services, Training & Workshop and Procurement Tracking Forms.

Should you have any comments in this regards, please contact us.

Thank you for your kind assistance and cooperation.

Yours faithfully, Land

Dr. Sok Saravuth

Secretary General

General Secretariat of PFMRP

20.05-2014

CC:

H.E. Aun Pornmoniroth

Minister, Ministry of Economy and Finance Chairman of the PFM Steering Committee

Phone: 855-23-724 664 Fax: 855-23-427 798

KINGDOM OF CAMBODIA



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Public Financial Management Reform Committee Reform Committee Secretariat NO OSO MEFIGSC

Phnom Penh, May 12, 2014

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Minister, Ministry of Economy and Finance Chairman of the PFM Steering Committee

Phone: 855-23-724 664 Fax: 855-23-427 798

Kingdom of Cambodia **Nation Religion King**

Agency:

Ministry of Economy and Finance

Project:

Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Start Date: 7-Nov-13

Completion Date: 14-May-16

Interim Unaudited Financial Report

Period: 01 January-31 March 2014

Content of the Report

- 1 **Executive Summary of Program Progress**
- 2 Project Balance Sheet
 - 2.1 Statement of Sources and Uses of Funds by Disbursement Category
 - 2.2 Use of Funds by Project Components
- 3 Procurement Monitoring Report
 - 3.1 Procurement Monitoring Report Goods
 - 3.2 Procurement Monitoring Report Consultant Services
 - 3.3 Procurement Monitoring Report Training and Workshop
 - 3.4 Procurement Tracking Form for Goods and Consultant Services

Kingdom of Cambodia Nation Religion King

Ministry of Economy and Finance Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Interim Unaudited Financial Report 1-Executive Summary of Progress Report

As of 31 March 2014

A. Summary of Activities

Project Overview

In December 2004 the Royal Government of Cambodia (RGC) adopted the Public Financial Management Reform Program (PFMRP), which is a long-term reform program based on stage/platform approach that addresses the overarching and systemic public financial issues. It remains a sector-wide approach.

On 07 November 2013, Public Financial Management Modernization Project (PFMMP) was established to build on the successes of the ongoing Public Financial Management and Accountability Project (PFMAP). Total proposed project cost is USD 12 million, agreed to be financed by standalone Recipient Executed Trust Fund (RETF) Investment Project Financing (IPF) under the Public Financial Management Trust Fund. The initial periodic contribution from the donors to trust fund covering the period from Year 2013 – Year 2016 amounts to US\$ 5,903,013 under the Grant No.TF015434.

Progress Activities

The project development objective is to enhance public financial management through two main components: (i) strengthening revenue mobilization strategy and implementation monitoring and (ii) improving budget execution process through the acquisition and implementation of FMIS. Summary of activities under these components is highlighted below.

Component 1.A: Mobilization of Revenue

This component facilitates the preparation of a credible and sequenced revenue mobilization strategy for the RGC. During this quarter, the major improvements of revenue policy are summarized as following:

- Finalized the draft strategy on medium revenue collection 2014-2018 and will be submitted to the management of the MEF for review and approval.
- Update and improve ACYCUDA by expanding the coverage system and fulfill additional functions. Improve the effectiveness of Customs Risk Management Database System (CRMDS) and Trader Credibility Management (TCMS) of General Department of

A.

Custom and Excise (GDCE) by revising the functions and indicator risks. The post clearance Audit (PCA) was also effectively strengthened.

- Prepared draft circulation on the strengthening and listing of state properties.
- Create technical working group for inter-ministry to continue the discussion on coordination and work out on issues of revenue collection from oil and gas.
- Inter-ministerial Prakas on administration fee to sub-national administration is implemented.
- Continue to monitor and take serious action for revenue collection from non-tax. Tax collection through banking system for medium tax payer at provincial level is also expanded.
- Continue to review and revise the draft Law on Casino and Law on business related residential development.
- Draft the insurance law is finalized and submitted to the Council of Ministers.
- Prepare and update the policy and strategy for micro-finance.
- Continue and revise the draft procedure on reviewing of sub-debt of RGC in microfinance field.
- Finalized the draft standard for property evaluation criteria

Component 1.B: GSC Operation Support

Based on Sub Decree No. 24 dated 17 January 2014 issued by the Royal Government of Cambodia, General Secretariat of Public Financial Management Reform Steering Committee (GSC) was established by taking over and extending the functioning of Steering Committee Secretariat (SCS). More detail on the organizing and functioning of GSC is shown in Prakas No. 223.MEF dated 05 February 2014.

Several meting and discussions were conducted to review the outcomes of the implementation of Public Financial Reform Program in order to (i) assess the annual progress 2013, (ii) assess the Cambodia's Public Financial Management System using PEFA, (iii) assess the entire PFM Reform Program (iv) design process for preparing Consolidate Action Plan Stage 3 and (v) Develop the vision and strategy for PFM.

Concerning the increased workload/organizational structure assigned and expected GSC has processed to select 15 officials for 5 Sections: Policy Group, Revenue Management, Budget Formulation, Budget Execution, and General Support Group & Capacity Building. The selection process is going to be completed in the 2nd Quarter 2014.

GSC also takes further step to review and study the existing encouragement system within MEF as part of future reform in order to find ways for equitable principle and effective implementation and management.

-

Component 2.A: Strengthening Budget Execution Process and Core Treasury System

FPT Information System was selected as Supplier for the Supply and Implementation of the Financial Management Information System (FMIS) through the contract dated 23 December 2013. FMIS contract was then officially kick-off on 21 January 2014 presided over by H.E Aun Pornmoniroth, Minister of Ministry of Economy and Finance. Major activities completed by Supplier during the initial phase of project mobilization are highlighted below:

- Draft Project Management Plan/Project Plan (PMP)
- Conduct survey on Change Management and Business Process at General Department of National Treasury, Finance Affair Department, General Department of Sub National Administration and Finance, General Department of Internal Audit, Inspectorate Department, Department of Investment, Department of Cooperation and Debt Management, Kandal and Banteay Meanchey Provinces. Feedback from those stakeholders will be summarized and documented for future activities.
- Conduct joint survey with Functional Team to understand about current organizational structure, current job roles and responsibility. Surveys were also conducted at Data Center and Disaster Recovery Center.
- Develop Newsletter layout and the first one will be issued in April 2014.
- Develop Training Material for the coming FMIS Induction Workshop, Change Management & Training Methodology and Envisioning Workshop.
- Discuss about the processes and procedures for customs clearance for project equipment including tax exemption. MEF agreed to give support in this matter.

Component 2.B: FMIS Implementation Support

At the early stage of contract management, FMIS working group (FMWG) has developed As-Is Business Process and Project Management Plan including Master Plan, Gantt chart, Change Management, Training Plan, and Risk Management. To better improve working process with the Supplier, FPT Information System, the structure of FMWG is also revised into Sub-Group based on actual working process. Working place for Supplier and FMWG is located at the 6th Floor of Building B, MEF.

Main Data Center-MDC, Disaster Recovery Center-DRC and Training room are determined and then general study on Non-ICT equipment has been conducted. In addition, IT Department has closely cooperated with supplier for survey activities and given input/documents related for the work to the Supplier. A website, fmis.mef.gov.kh, was also created in order to publish FMIS System to relevant stakeholders as well the public.

IFR, Q1-2014 Page 3 of 5



B. Variance Analysis by Category Items

The Interim Financial Report in this section shows the financial progress under each category of PFMMP by comparing actual amounts disbursed against budget projection in the current quarter to form overall project progress for reporting to the Royal Government of Cambodia and Development Partners. For the 1st Quarter 2014, total amount disbursed amounted to US\$ 927,810.96 comparing with budget of US\$ 943,714.80 summarized in the table below.

			January – Ma	rch 2014	
No.	Expenditure by Category	Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
1	Goods-FMIS	880,016.80	880,016.80	-	-
2	Consultant Service	51,984.00	41,062.36	10,921.64	21.00%
3	Training & Workshop	5,000.00	6,731.80	(1,731.80)	34.63%
4	Incremental Operating Cost	6,714.00	-	6,714.00	100%
	Total	943,714.80	927,810.96	15,903.84	1.69%

Goods: The disbursement of US\$ 880,016.80 was for 10% advance payment of the entire contract exclusive of recurrent cost to FMIS Supplier. Budget amount allocating for this category was the same based on term of payment in the contract agreement.

Consultant Service: The disbursement of US\$ 41,062.36 was totally paid to FMIS Functional Advisor, who provided Technical Assistant to IT Department. There is 21% under the budget due to lower payment on actual reimbursable travel expense and salary tax on consultant withhold by the project is not yet paid to tax department.

Training & Workshop: During this quarter, the budget of US\$5,000 was for Project Orientation Workshop and SCS Retreat in Kep Province. Actual disbursement was up to US\$6,731.80 or 34.63% over the budget since the project received case by case NOL from the World Bank for two officials from General Department of Budget attend Debt Sustainability Analysis Training in Bangkok.

Incremental Operating Cost: Since the project just start up, budget for operating cost in the first quarter was only US\$6,714.00 for GSC and ITD operation. However, no payment was recorded since GSC just submitted case by case request for payment under this category and NOL was promptly received through an email dated 24 March 2014.

C. Summary Procurement Activities

GSC submitted Procurement Plan of PFMMP for Year 2014 to the World Bank for NOL on 12 February 2014 consisting procurement packages for Goods, IOC and Consultant Services. After incorporating comments received on 17 February 2014, the Bank provided NOL for only Consultant Service Packages on 27 February 2014.

IFR, Q1-2014 Page 4 of 5



During the reporting period, no procurement package was completed but GSC had revised and finalized Term of Reference for consultants supporting GSC daily operation. Furthermore, Internal Audit Department sent a request for Single Section of International Internal Audit Advisor and IT Auditor. GSC is waiting for revised Term of Reference for both positions to continue the process.

Phnom Penh, 12 May 2014

Dr. Sok Saravuth

Secretary General, GSC

Ministry of Economy and Finance

Agency:

Ministry of Economy and Finance

Project Name:

Public Financial Management Modernization Project (PFMMP)

Grant No.:

TF015434

Date: 12 May 2014

2-PROJECT BALANCE SHEET As at 31 March 2014

	Current Quarter	Previous Quarter
ASSETS	(In US Dollar)	(In US Dollar)
Current Assets		
Petty Cash	1,000.00	0.00
Designated Account	90,610.20	0.00
Counterpart Fund Account	0.00	0.00
Advance Payment	1,658.00	0.00
Cash Advances	0.00	0.00
Total Current Assests	93,268.20	0.00
Project Expenditures	a a	
Goods	0.00	0.00
Goods-FMIS Contract	880,016.80	
Consultant Services	41,062.36	0.00
Training & Workshop	6,731.80	0.00
Incremental Operating Costs	0.00	0.00
Total Project Expenditure	927,810.96	0.00
TOTAL ASSETS	1,021,079.16	0.00
FINANCING		
Replenishment to DA-TF015434	100,000.00	0.00
Direct Payment-TF015434	921,079.16	
Other Receipts	0.00	0.00
TOTAL FINANCING	1,021,079.16	0.00

Approved by,

1/ was

Sok Saravuth Secretary General, GSC Verified by,

Yeth Vinel

Deputy Secretary General, GSC

Checked by,

Tes Putheara

Office Manager, GSC

Prepared by,

Tep BoritaAccountant, GSC

Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

2.1- Statement of Sources and Uses of Funds by Disbursement Category

Period: 01 January -31 March 2014

A) A) 4)	1	1000			Budget			Variance		
Iance (A) DA-TF015434		Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Life of Project
Account nce ing Balance (A) ived annt to DA-TF015434 ment-TF015434										
	0.00	00.00	00.00							
	0.00	00.00	00.00							
	0.00	00.00	00:00							
	00.0	00.00	00.00							
								Market State of the State of th		
	00.00	100,000.00	100,000.00							
	79.16	921,079.16	921,079.16							
Total Fund Received (B) 1,021,079.16		1,021,079.16	1,021,079.16							
Expenditure by Category										
Goods	0.00	00.00	00.00	00.00	00.00	00.00	00.00	00.00	00.0	00.0
FMIS Contract 880,016.80	16.80	880,016.80	880,016.80	880,016.80	880,016.80	880,016.80	00.00	00.00	00.0	4,481,843.00
Consultant Services 41,06	41,062.36	41,062.36	41,062.36	51,984.00	51,984.00	51,984.00	10,921.64	10,921.64	10,921.64	1,159,892.00
Training and Workshops 6,73	6,731.80	6,731.80	6,731.80	5,000.00	5,000.00	5,000.00	(1,731.80)		(1,731.80)	80,000.00
Incremental Operating Costs	0.00	00.00	00.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	181,278.00
Total Expenditure (C) 927,810.96	10.96	952,810.96	927,810.96	943,714.80	943,714.80	943,714.80	15,903.84	15,903.84	15,903.84	5,903,013.00
CLOSING BALANCE (D=A+B-C) 93,26	93,268.20	93,268.20	93,268.20							
Represented by										
Petty Cash 1,00	1,000.00	1,000.00	1,000.00							
Designated Account 90,61	90,610.20	90,610.20	90,610.20							
Advance Payment 1,65	1,658.00	1658.00	1,658.00							
TOTAL CLOSING BALANCE 93,26	93,268.20	93,268.20	93,268.20							

Approved by,

Yeth Vinel

Deputy Secretary General, GSC

Secretary General, GSC

Tes Putheara

Tes Putheara Office Manager, GSC

Tep Borita

Prepared by,

Checked by,

Accountant, GSC

Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

2.2- Uses of Funds by Project Components

Period: 01 January -31 March 2014

(In US Dollar)

Date:

		Actual			Budget			Variance		Allocation for life
Expenditure by Components	Current Quarter Year to Date	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	of Project
Component 1: Mobilization of Revenue and SCS Operation Support										
1.1 Mobilization of Revenue	0.00	00.00	0.00	00.00	0.00	00.00	0.00	0.00	00.00	178,980.00
1.2 SCS Operation Support	6,731.80	6,731.80	6,731.80	9,714.00	9,714.00	9,714.00	2,982.20	2,982.20	2,982.20	321,020.00
Total Component 1	6,731.80	6,731.80	6,731.80	9,714.00	9,714.00	9,714.00	2,982.20	2,982.20	2,982.20	500,000.00
Component 2: Improving Budget Execution Process through the Implementation of FMIS										
2.1 The Implementation of FMIS Contract	880,016.80	880,016.80	880,016.80	880,016.80	880,016.80	880,016.80	0.00	00.00	00.00	4,481,843.00
2.2 Implementation Support for FMIS	41,062.36	41,062.36	41,062.36	53,984.00	53,984.00	53,984.00	12,921.64	12,921.64	12,921.64	921,170.00
Total Component 2	921,079.16	921,079.16	921,079.16	934,000.80	934,000.80	934,000.80	12,921.64	12,921.64	12,921.64	5,403,013.00
TOTAL EXPENDITURE	927,810.96	957,810.96	957,810.96	943,714.80	943,714.80	943,714.80	15,903.84	15,903.84	15,903.84	5,903,013.00

Approved by,

Secretary General, GSC Sok Saravuth

Deputy Secretary General, GSC Yeth Vinel

Office Manager, GSC Tes Putheara

Tep Borita

Prepared by,

Checked by,

Accountant, GSC

Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

3.1- Procurement Monitoring Report-Goods

As of 31 March 2014

Date:												
	Contract Reference	teference			:	Cont	Contract Value	Amon	Amount Paid	Balance to be	Remark	ark
Contract No.	Date Signed	Date Start	Date End	Contract Description	Supplier	Curr	Amount	This Period	Cummulative	paid	Date	Ref.
NA	23-Dec-13	23-Dec-13	23-Feb-16	Supply and Implementation of Financial Management Information System (FMIS) Treasury System (The System)	FTP Information System	asn	9,388,888.88	880,016.80	880,016.80	8,508,872.08	24-Mar-14	2/00003
Total							9,388,888.88	880,016.80	880,016.80	8,508,872.08		
	Approved by,			Verifieg by,		Checked by,	by,		Prepared by,			
			1	Shural		M	Am /			A The		
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	S&K Saravuth	_		Yeth Vinel		Tes Putheara	eara		Tep Borita			
	Secretary General, GSC	neral, GSC		Deputy Secretary General, GSC		Office M	Office Manager, GSC		Accountant, GSC	SC		

Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

3.2- Procurement Monitoring Report-Consultant Services

As of 31 March 2014

Date:												
	Contract Reference	rence				Cont	Contract Value	Amo	Amount Paid		Ren	Remark
Contract No.	Date Signed	Date Start	Date End	Contract Description	Supplier	Curr	Amount	This Period	Cummulative	Balance to be paid	Date	Ref.
PFM/SCS-001-14	25-Dec-13	25-Dec-13	30-Jun-14	30-Jun-14 FMIS Functional Advisor	Mr. Bruce Pollock	OSD	148,680.00	41,062.36	41,062.36	107,617.64	04-Mar-14; 18-Mar-14	JV00001; JV00002
			S)									
Total							148,680.00	41,062.36	41,062.36	107,617.64		
	Approved by,			Verified by,		Checked by,	l bv,		Prepared by,	And the second		
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	Sok Saravuth			Yeth Vinel		fes Putheara	neara		Tep Borita			
	Secretary General, GSC	ieral, GSC		Deputy Secretary General, GSC	ral, GSC	Office N	Office Manager, GSC		Accountant, GSC	SC		

Agency: Ministry of Economy and Finance Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

3.3- Procurement Monitoring Report-Training and Workshop

As of 31 March 2014

Date:										
,					1	Training	No. of	Amount Paid	Remark	ark
Activity Description	Objective	Location	Department	From Date	To Date	days	Participant	(in USD)	Date	Ref.
SCS Retreat and Project Orientation Workshop	Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC 2) Improve understanding on procurement and operations under Bank's Guideline and Procedure	Rock Royal Hotel, Kep Province		17-Feb-14	20-Feb-14	4 days	18	4,609.80	4,609.80 24-Mar-14	PV00002
Debt Sustanibility Analysis Training	Debt Sustanibility Analysis debt sustainability assessment in LICs using the Training Bank-Fund Joint Debt Sustainability Framework	Bangkok, Thailand	GDB	17-Mar-14	19-Mar-14	3 days	2	2,122.00	2,122.00 17-Mar-14; 31-PV00001; Mar-14	PV00001; JV00004
								ų.		
Total								6,731.80		
	Approved by.	Verified bv.				Checked bv.	>		Prepared bv.	Š
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	Sok Saravuth	Yeth Vinel				Tes Putheara	ara		Tep Borita	
	Secretary General, GSC	Deputy Secretary General, GSC	Seneral, GSC			Office Manager, GSC	nager, GSC		Accountant, GSC	, GSC

Agency: Ministry of Economy and Finance Project Name: Public Financial Management Modernization Project (PFMMP) Grant No.: TF015434 Procuring Agency: SCS Through ITD Date: 12 May 2014

3.4-Procurement Tracking Form for Goods-FMIS

бг	Supplier's Name	35			FIS – LG CNS Joint Verture				
Contract Signing	PIU sent a copy of sign Contract for the Bank's record (Date)	æ		13-Nov-13	25-Dec-13				
S	PIU signed Contract with winning bidder (Date)	33		12-Nov-13	Z3-Dec-13				
	PIU/SCS/ITD lesued Publication Award confract (date)	32	1 11	29-Oct-13	24-Dec-13			£ 6	ere do
	PIU/SCS/ITD issued Letter of Molification for Confract Award (date)	31		29 Oct 13	24-Dec-13 2			Prepared by,	MIN Sovannara
Bid Evaluation Report /Contract Award (Second Stage)	The Bank provided NOL to BER (date)	90		15-0d-13 2	-Dec-13			۵.	
t Award (Se	PIU/SCS sent revised BER to Bank for NOL (date)	23		13-Oct-13 15	13-Dec-13 21				
ort /Contrac	The Bank Provided suggestion and cooment to the BER (date)	28		11-0ct-13 13	N/A 13				
aluation Rep	PIU/SCSsent Bid Evaluation Report to Bank for NOL(date)	27		27-Sep-13 11	28-Oct-13				
Bid Ev	Report (date)	26	24.0	20-Sep-13 27-	25-Oct-13 28				
	PRC/PD (or approved Bid Evaluation	52		6.Sep-13 20.5	16-Oct-13 25-0		\dashv	1	
tage)	to all bidders and the Bank to Silving the Bid Evaluation Report to	24 2		23-Jul-13 6-Se	23-Jul-13 16-0		H	Nã.	M s
s(Second S	Public bid oppening (Date)	23		20-Jul-13 23-J	22-Jul-13 23-J			Checked by	Muni
Bidding Process(Second Stage)	Bidder(date)	22		S-Jun-13 20	30-Way-13 22-			5	1/
Bide	Evaluation Report (Date) PIU/SCS issued invitation to	21	r-12	6-Apr-12 5-J	20-May-13 30-N				•
	Evaluation Report to the Bank for NOL (Date) The Bank provided NOL to Bid		12	30-Mar-12 6-A	N/A 20-1				
Bid Evaluation Report (First Stage)	Comment to Bid Evaluation Report (Date)	19	- 25	23-Mar-12 30-N	N.A.				
tion Report	the Bank for NOL (date) The Bank provided suggestion and	18	1:Mar-12 15-N	9-Mar-12 23-M	9-May-13 N				1
Bid Evaluat	report (date)	17	Feb-12 1-M	7-Mar-12 9-M	May 13 9-M		H		
	PRC for approval (date) PRC/PD approved Bid Evaluation	16	4-Feb-12 28-F	22 Feb-12 7-M	22-Feb-13 07.N		H	-	3
	to all bidders and the Bank PIU/ITD sent Bid Evaluation report to		SEPHENDAN.		2019201-1000		H	fied by	
	PIU/SCS sent Bid Opening Minufes	15	5	-12 23-Jan-12	-13 22-Jan-13		\dashv	Verifie	
Stage)	Public bid oppening (Date)	14	2	12 21~Jan-12	12 21-Jan-13				
ocess(First	BD (Date) PIU/SCS issued invitation for bids and bidding documents(date)	-	2.4	H2 2-Nov-12	H2 2-Nov-12	100	H		
Bidding Pr	The Bank provided NOL to the draff	12	:12 30-0ct-12	:12 30-0ct-12	-12 30-0cl-12				
its (BD) and	comment to the draff BD (Date) PIU/SCS sent Revised BD to the Bank for NOL (Date)	11	t-12 26-Oct-12	t-12 26-Oct-12	1-12 26-Oct-12			ı	
Bidding Documents (BD) and Bidding Process(First Stage)	MOL (Date) The Bank provided suggestion and (also) GB first and (10	t-12 18-Oct-12	t-12 18-0ct-12	t-12 18-0ct-12				
Biddir	PRC/ PD approved draff BD(Date.) PIU/SCS sent draff BD to the Bank for	8	9-0ct-12 9-0ct-12	9-0d-12 9-0d-12	9-0ct-12 9-0ct-12		H	1	\sim
	(.9lsQ) lsvorqqs	7	3-0ct-12 9-0c	3-0ct-12 9-0c	3-0d-12 9-0c				B
	TIVITE sent draft 8D to PRC for			3.0	SHEETSHILL	線線	188.88	pproved by,	
	Cost Estimate / Actual Cost	9	\$10,000,000.00		89,386,888.88	\$10,000,000.00	\$9,388,888.88		2
	Prior Review (Prior) or Post Review Plan (P) / Schedule (S)/ Actual (5	, a	Prior S	(* 3	- L	4 A	\	
	+ bodheM Inement Method +	8	-	Two- Stage Pr			Ч	1	
	Decription of Goods	2	Supply and	-	(FMIS) Treasury System (The System)		- 000	\	\
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Agency: Ministry of Economy and Finance Project Name: Public Financial Management Modernization Project (PFMMP) Grant No.: TF015434 Date: 12 May 2014

3.4-Procurement Tracking Form for Consultant Services

Comparison of the companion of the com		Current Status	26		New			New	New	New-	New	New	New	No Need	New Completed	New	New	
19 19 19 19 19 19 19 19		Contract Completion date	25					CANNOT VINE IN AL	PROVIDE PROBLEM CONTRACTOR	country defined book.			15		daubases of published arrest of	-		
March Marc		Contract Start date	24		7969040			Transaction of the last of the	Alberta Balleria C.A. S.	9410 6080 000	CONTROL OFFICE CO.	COURT SECTION TOWN			AND TOTAL SECTION SECTION		3/21/2014	
March Marc		Consultant's Nanze	23								NA		NA		Bruce Pollock		N/A	
1 1 1 1 1 1 1 1 1 1	itract		22		25-Mar-14			25-Mar-14	25-Mar-14	25-Mar-14	8/6/2014	25-Mar-14	8/6/2014		CHARLES RESIDES CONT.		N.A.	
The control of the	Cor		21		24-Mar-14			24-Mar-14	24-Mar-14	24-Mar-14	8/5/2014	24-Mar-14	8/5/2014		7-Oct-13 25-Dec-13		3/20/2014	
The control of the			20		17-Mar-14			17-Mar-14	17-Mar-14	17-Mar-14	7/29/2014	17-Mar-14	7/29/2014		30-Sep-13		N/A	
The first of the control of the co			19		10-Mar-14			10-Mar-14	10-Mar-14	10-Mar-14	7722/2014	10-Mar-14	7722/2014		26-Sep-13-		Chiefford (Chiefford)	
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The First	ation		17	2014 ר	NA			NA	NA	NA	7/1/2014	N/A	7/1/2014		18-Sep-13		NA	
The First	Evalu	evaluation report to the Bank for NOL	16	ary and March	NA			NA	ΝΆ	NA	6/21/2014	NA	6/21/2014		14-Sep-13 20-Oct-13		NVA	
The First		Sub stod To noiszimdu?	15	anuary, Febru	N/A			NIA	NA	NA	6/7/2014	NA	677/2014		4-Sep-13		N/A	
Total Fund Control Estimates Control Est		(aneb) IOAA beussi UIq	14	output for Ja	N/A			N/A-	N/A	N/A	5/23/2014	N/A	5/23/2014		28-Aug-13 N/A		NIA	
Tree Finds Tre	10.		13	that planned	NA	1		N/A	N.A	N/A	5/21/2014	NA	5/21/2014		27-Aug-13 27-Aug-13		N.A.	
Loan No.	TORI		12	nent package	NA		a.	NVA	N/A	NIA	5/11/2014	NA	5/11/2014		23-Aug-13 23-Aug-13		N/A	
Thuse Fund Thu			11		NA	A STATE OF THE STA		NIA	NA	NA	5/4/2014	NVA	5/4/2014		23-Aug-13 23-Aug-13		3/3/2014	
Third Fund Thi		Expression of Interest (REOI) to PRC	10		NA			NA	NVA	NA	4/20/2014	N/A	4/20/2014		19-Aug-13 19-Aug-13			
Trust Fund		Cost Estimate / Actual Cost	6		\$28,044.40			\$21,635.07		\$16,777.47	CONTROL STREET, CONTA-	\$10,469,33	\$10,654.87	\$0.00	\$28,000 00	\$190,500.00	\$3,500.00	
Trust Fund		Plan (P) \Schedule (S)\ Actual (A)	80		ď	Ø	Α	_ 0 <	G S A	G N A	d N A	σ N A	a o a	d S A	α α	a v ≼	a o	A
Trust Fund		Procuring Agency	7			SCS		SCS	SCS	SCS	scs	SCS	scs	scs	SCS	SCS	SCS	
Comparison of the Procurement Officer of SCS (12 months tax inclusive) Trust Fund	(te	or Post Review (Prior) or Post Review (Po	9			Prior		Prior	Prior	Prior	Post	Prior	Post	Prior	Prior	Prior	Post	
Trust Fund No.		+ bodiseM inemenuoorq	S			SSS		ō	SSS	SSS	ō	SSS	ō	SSS	SSS	ō	IC (3 CVs)	
Trust Fund No.		Decription of Services	4			Office Manager of SCS (12 months tax inclusive)		Procurement Officer of SCS (12 months tax inclusive)	Accountant of SCS(12 months tax inclusive)	Procurement Assistant of SCS (12 months tax inclusive)	Administrative Officer of SCS (12 months tax inclusive)	Bookeeper of SCS (12 months tax inclusive)	IT Officer of SCS (12 months tax inclusive)	10 Local Business Analyst (Extension Contract) for ITD	International FMIS Functional Advisor(Extension Contract) for ITD (85 working Days)	International Change Management Consultant (150 Working days) for ITD	Consultant to Set Up Financial Management Database in Peachtree Accounting Software for SCS	
CS-07/14 Trust Fund CS-07/14 Trust Fund CS-07/14 Trust Fund CS-02/14 Trust Fund TF015434 TF015		Confract No.	6			-											07	
CS-03/14 CS-12/13		ON neol	2		Trust Fund		TF015434											
		Раскаде Ио	-			CS-01/14		CS-02/14	CS-03/14	CS-04/14	CS-05/14	CS-06/14	CS-07/14	CS-10/14	CS-12/13	CS-13/14	CS-14/14	

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			WA		NA									N/A						N/A 2/22/2015							Control of the second
			7/6/2014		7/6/2014						9/10/2014 9/17/2014 9/18/2014			4 -9/26/2014						1/8/2015 1/15/2015 1/22/2015							
			7/5/2014		114 7/5/2014						114 9/17/201			114 9/25/2014						115 1722/201							
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			2014 6/21/2014		2014 6/21/2014						2014 9/3/2014			9014 9/11/2014		4.0				2015 118/20							
			1/2014 6/14/2014		5/31/2014 6/14/2014			ac ac			014 6/23/2014 7/3/2014 7/5/2014 7/20/2014 8/3/2014 8/13/2014 8/27/2014			8/21/2014 9/4/2014					014	8/2014 1/1/2015					H		
		June 2014	5/21/2014 5/31/2014		5/21/2014 5/31					ocurement package that planned output for July, Agust and September 2014	3/2014 8/13			8/11/2014 8/21					rement package that planned output for October, November and December 2014	014 10282014 11/7/2014 11/9/2014 11/24/2014 12/8/2014 12/18/2014							
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		curement pack	4/10/2014		4/10/2014					ment package	6/23/2014			7/1/2014					nt package tha	10/28/2014		1000000					
		T2-Pro	4/3		4/3/2014					T3-Procure				6/24/2014					T4-Procureme						1 1 1 1 1 1 1		
		- 400 Care Care Care Care Care Care Care Care	3/20/2014	1	3/20/2014						6/2/2014 6/16/2		800	6/10/2014 6/24/2						10/7/2014						The second secon	
\$346,138.34	\$148,680.00	- TO THE R. P. LEWIS CO., LANSING, ST., LANS	\$7,893.00		\$20,493.00			\$28,386.00			\$50,800.00			\$307,500.00			\$358,300.00			\$88,880.00 10772014 10/21/			\$88,880.00		\$821,704.34		\$148 680 00
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	Total (T1)			Local IT Auditor for IAD		Local Internal Audit Specialists for IAD		Total (T2)	() man		International Internal Audit	Adviser for IAD (40 working	Jays)		International Software Specialist for ITD (205 working Days)		Total (T3)	(61)		International Consultant Revenue Policy and	Administration Implementation	EPFPD	Total (T4)		13		
			pu	No. TF015434	Trust Fund	No. TE015434					Trust Fund		F015434	Truet Filind			i and			Trust Fund					Grant tota (T1+T2+T3+T4) 2013		
				CS-08/13		CS-09/13						CS-10/13			CS-11/13						CS-12/13				Grant tot		

Prepared by,

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