



# KINGDOM OF CAMBODIA

Nation Religion King

## Ministry of Economy and Finance

Public Financial Management Reform Committee

Reform Committee Secretariat

No: OSO.MEF/GSC

Phnom Penh, May 12, 2014

**Ms. Leah April**

Senior Public Sector Management Specialist

The World Bank Cambodia Country Office

113 Norodom Boulevard, Phnom Penh, Cambodia.

### Submission of Interim Unaudited Financial Reports as of 31 March 2014

Public Financial Management Modernization Project-Grant No. TF015434

Dear Ms. Leah April,

We are pleased to submit herewith Interim Unaudited Financial Reports (IFRs) of Public Financial Management Modernization Project as of 31 March 2014.

The IFRs comprise of (1) Executive Summary of Progress Report (2) Project Balance, Statement of Sources and Uses of Funds by Disbursement Category, Use of Fund by Project Component and (3) Procurement Monitoring Report for Goods, Consultant Services, Training & Workshop and Procurement Tracking Forms.

Should you have any comments in this regards, please contact us.

Thank you for your kind assistance and cooperation.

Yours faithfully, 



**Dr. Sok Saravuth**

Secretary General

General Secretariat of PFM RP

20-05-2014



gann-rotha

CC:

**H.E. Aun Pornmoniroth**

Minister, Ministry of Economy and Finance

Chairman of the PFM Steering Committee



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## Ministry of Economy and Finance

Public Financial Management Reform Committee

Reform Committee Secretariat

No. 050.HEF/GSC

Phnom Penh, May 12, 2014

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**Kingdom of Cambodia**  
**Nation Religion King**

Agency: Ministry of Economy and Finance

Project: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Start Date: 7-Nov-13

Completion Date: 14-May-16

**Interim Unaudited Financial Report**

Period: 01 January-31 March 2014

**Content of the Report**

- 1 Executive Summary of Program Progress
- 2 Project Balance Sheet
  - 2.1 Statement of Sources and Uses of Funds by Disbursement Category
  - 2.2 Use of Funds by Project Components
- 3 Procurement Monitoring Report
  - 3.1 Procurement Monitoring Report - Goods
  - 3.2 Procurement Monitoring Report - Consultant Services
  - 3.3 Procurement Monitoring Report - Training and Workshop
  - 3.4 Procurement Tracking Form for Goods and Consultant Services



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Ministry of Economy and Finance  
Public Financial Management Modernization Project (PFMMP)  
Grant No.: TF015434

**Interim Unaudited Financial Report  
1-Executive Summary of Progress Report  
As of 31 March 2014**

**A. Summary of Activities**

**Project Overview**

In December 2004 the Royal Government of Cambodia (RGC) adopted the Public Financial Management Reform Program (PFMRP), which is a long-term reform program based on stage/platform approach that addresses the overarching and systemic public financial issues. It remains a sector-wide approach.

On 07 November 2013, Public Financial Management Modernization Project (PFMMP) was established to build on the successes of the ongoing Public Financial Management and Accountability Project (PFMAP). Total proposed project cost is USD 12 million, agreed to be financed by standalone Recipient Executed Trust Fund (RETF) Investment Project Financing (IPF) under the Public Financial Management Trust Fund. The initial periodic contribution from the donors to trust fund covering the period from Year 2013 – Year 2016 amounts to US\$ 5,903,013 under the Grant No.TF015434.

**Progress Activities**

The project development objective is to enhance public financial management through two main components: (i) strengthening revenue mobilization strategy and implementation monitoring and (ii) improving budget execution process through the acquisition and implementation of FMIS. Summary of activities under these components is highlighted below.

***Component 1.A: Mobilization of Revenue***

This component facilitates the preparation of a credible and sequenced revenue mobilization strategy for the RGC. During this quarter, the major improvements of revenue policy are summarized as following:

- Finalized the draft strategy on medium revenue collection 2014-2018 and will be submitted to the management of the MEF for review and approval.
- Update and improve ACYCUDA by expanding the coverage system and fulfill additional functions. Improve the effectiveness of Customs Risk Management Database System (CRMDS) and Trader Credibility Management (TCMS) of General Department of



Custom and Excise (GDCE) by revising the functions and indicator risks. The post clearance Audit (PCA) was also effectively strengthened.

- Prepared draft circulation on the strengthening and listing of state properties.
- Create technical working group for inter-ministry to continue the discussion on coordination and work out on issues of revenue collection from oil and gas.
- Inter-ministerial Prakas on administration fee to sub-national administration is implemented.
- Continue to monitor and take serious action for revenue collection from non-tax. Tax collection through banking system for medium tax payer at provincial level is also expanded.
- Continue to review and revise the draft Law on Casino and Law on business related residential development.
- Draft the insurance law is finalized and submitted to the Council of Ministers.
- Prepare and update the policy and strategy for micro-finance.
- Continue and revise the draft procedure on reviewing of sub-debt of RGC in microfinance field.
- Finalized the draft standard for property evaluation criteria

#### ***Component 1.B: GSC Operation Support***

Based on Sub Decree No. 24 dated 17 January 2014 issued by the Royal Government of Cambodia, General Secretariat of Public Financial Management Reform Steering Committee (GSC) was established by taking over and extending the functioning of Steering Committee Secretariat (SCS). More detail on the organizing and functioning of GSC is shown in Prakas No. 223.MEF dated 05 February 2014.

Several meeting and discussions were conducted to review the outcomes of the implementation of Public Financial Reform Program in order to (i) assess the annual progress 2013, (ii) assess the Cambodia's Public Financial Management System using PEFA, (iii) assess the entire PFM Reform Program (iv) design process for preparing Consolidate Action Plan Stage 3 and (v) Develop the vision and strategy for PFM.

Concerning the increased workload/organizational structure assigned and expected GSC has processed to select 15 officials for 5 Sections: Policy Group, Revenue Management, Budget Formulation, Budget Execution, and General Support Group & Capacity Building. The selection process is going to be completed in the 2<sup>nd</sup> Quarter 2014.

GSC also takes further step to review and study the existing encouragement system within MEF as part of future reform in order to find ways for equitable principle and effective implementation and management.

### ***Component 2.A: Strengthening Budget Execution Process and Core Treasury System***

FPT Information System was selected as Supplier for the Supply and Implementation of the Financial Management Information System (FMIS) through the contract dated 23 December 2013. FMIS contract was then officially kick-off on 21 January 2014 presided over by H.E Aun Pornmoniroth, Minister of Ministry of Economy and Finance. Major activities completed by Supplier during the initial phase of project mobilization are highlighted below:

- Draft Project Management Plan/Project Plan (PMP)
- Conduct survey on Change Management and Business Process at General Department of National Treasury, Finance Affair Department, General Department of Sub National Administration and Finance, General Department of Internal Audit, Inspectorate Department, Department of Investment, Department of Cooperation and Debt Management, Kandal and Banteay Meanchey Provinces. Feedback from those stakeholders will be summarized and documented for future activities.
- Conduct joint survey with Functional Team to understand about current organizational structure, current job roles and responsibility. Surveys were also conducted at Data Center and Disaster Recovery Center.
- Develop Newsletter layout and the first one will be issued in April 2014.
- Develop Training Material for the coming FMIS Induction Workshop, Change Management & Training Methodology and Envisioning Workshop.
- Discuss about the processes and procedures for customs clearance for project equipment including tax exemption. MEF agreed to give support in this matter.

### ***Component 2.B: FMIS Implementation Support***

At the early stage of contract management, FMIS working group (FMWG) has developed As-Is Business Process and Project Management Plan including Master Plan, Gantt chart, Change Management, Training Plan, and Risk Management. To better improve working process with the Supplier, FPT Information System, the structure of FMWG is also revised into Sub-Group based on actual working process. Working place for Supplier and FMWG is located at the 6<sup>th</sup> Floor of Building B, MEF.

Main Data Center-MDC, Disaster Recovery Center-DRC and Training room are determined and then general study on Non-ICT equipment has been conducted. In addition, IT Department has closely cooperated with supplier for survey activities and given input/documents related for the work to the Supplier. A website, [fmis.mef.gov.kh](http://fmis.mef.gov.kh), was also created in order to publish FMIS System to relevant stakeholders as well the public.



## B. Variance Analysis by Category Items

The Interim Financial Report in this section shows the financial progress under each category of PFMMP by comparing actual amounts disbursed against budget projection in the current quarter to form overall project progress for reporting to the Royal Government of Cambodia and Development Partners. For the 1<sup>st</sup> Quarter 2014, total amount disbursed amounted to US\$ 927,810.96 comparing with budget of US\$ 943,714.80 summarized in the table below.

No.	Expenditure by Category	January – March 2014			
		Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
1	Goods-FMIS	880,016.80	880,016.80	-	-
2	Consultant Service	51,984.00	41,062.36	10,921.64	21.00%
3	Training & Workshop	5,000.00	6,731.80	(1,731.80)	34.63%
4	Incremental Operating Cost	6,714.00	-	6,714.00	100%
Total		943,714.80	927,810.96	15,903.84	1.69%

**Goods:** The disbursement of US\$ 880,016.80 was for 10% advance payment of the entire contract exclusive of recurrent cost to FMIS Supplier. Budget amount allocating for this category was the same based on term of payment in the contract agreement.

**Consultant Service:** The disbursement of US\$ 41,062.36 was totally paid to FMIS Functional Advisor, who provided Technical Assistant to IT Department. There is 21% under the budget due to lower payment on actual reimbursable travel expense and salary tax on consultant withhold by the project is not yet paid to tax department.

**Training & Workshop:** During this quarter, the budget of US\$5,000 was for Project Orientation Workshop and SCS Retreat in Kep Province. Actual disbursement was up to US\$6,731.80 or 34.63% over the budget since the project received case by case NOL from the World Bank for two officials from General Department of Budget attend Debt Sustainability Analysis Training in Bangkok.

**Incremental Operating Cost:** Since the project just start up, budget for operating cost in the first quarter was only US\$6,714.00 for GSC and ITD operation. However, no payment was recorded since GSC just submitted case by case request for payment under this category and NOL was promptly received through an email dated 24 March 2014.

## C. Summary Procurement Activities

GSC submitted Procurement Plan of PFMMP for Year 2014 to the World Bank for NOL on 12 February 2014 consisting procurement packages for Goods, IOC and Consultant Services. After incorporating comments received on 17 February 2014, the Bank provided NOL for only Consultant Service Packages on 27 February 2014.



During the reporting period, no procurement package was completed but GSC had revised and finalized Term of Reference for consultants supporting GSC daily operation. Furthermore, Internal Audit Department sent a request for Single Section of International Internal Audit Advisor and IT Auditor. GSC is waiting for revised Term of Reference for both positions to continue the process.

Phnom Penh, 12 May 2014



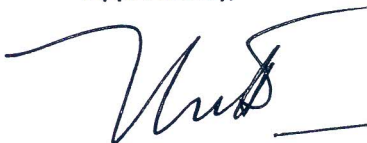
**Dr. Sok Saravuth**  
Secretary General, GSC  
Ministry of Economy and Finance

Agency: Ministry of Economy and Finance  
 Project Name: Public Financial Management Modernization Project (PFMMP)  
 Grant No.: TF015434  
 Date: 12 May 2014

**2-PROJECT BALANCE SHEET**  
**As at 31 March 2014**

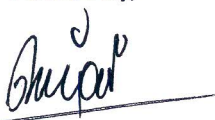
<b>ASSETS</b>	<b>Current Quarter</b> (In US Dollar)	<b>Previous Quarter</b> (In US Dollar)
<b>Current Assets</b>		
Petty Cash	1,000.00	0.00
Designated Account	90,610.20	0.00
Counterpart Fund Account	0.00	0.00
Advance Payment	1,658.00	0.00
Cash Advances	0.00	0.00
<b>Total Current Assests</b>	<b>93,268.20</b>	<b>0.00</b>
<b>Project Expenditures</b>		
Goods	0.00	0.00
Goods-FMIS Contract	880,016.80	
Consultant Services	41,062.36	0.00
Training & Workshop	6,731.80	0.00
Incremental Operating Costs	0.00	0.00
<b>Total Project Expenditure</b>	<b>927,810.96</b>	<b>0.00</b>
<b>TOTAL ASSETS</b>	<b>1,021,079.16</b>	<b>0.00</b>
<b>FINANCING</b>		
Replenishment to DA-TF015434	100,000.00	0.00
Direct Payment-TF015434	921,079.16	
Other Receipts	0.00	0.00
<b>TOTAL FINANCING</b>	<b>1,021,079.16</b>	<b>0.00</b>

Approved by,



**Sok Saravuth**  
 Secretary General, GSC

Verified by,



**Yeth Vinel**  
 Deputy Secretary General, GSC

Checked by,



**Tes Putheara**  
 Office Manager, GSC

Prepared by,



**Tep Borita**  
 Accountant, GSC

Agency: Ministry of Economy and Finance

Project Name: Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Date: 12 May 2014

## 2.1- Statement of Sources and Uses of Funds by Disbursement Category

Period: 01 January -31 March 2014

(In US Dollar)

Description	Actual			Budget			Variance			Life of Project
	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	
Opening Balance										
Petty Cash	0.00	0.00	0.00							
Designated Account	0.00	0.00	0.00							
Cash Advance	0.00	0.00	0.00							
<b>Total Opening Balance (A)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>							
<b>Fund Received</b>										
Replenishment to DA-TF015434	100,000.00	100,000.00	100,000.00							
Direct Payment-TF015434	921,079.16	921,079.16	921,079.16							
<b>Total Fund Received (B)</b>	<b>1,021,079.16</b>	<b>1,021,079.16</b>	<b>1,021,079.16</b>							
<b>Expenditure by Category</b>										
Goods	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FMIS Contract	880,016.80	880,016.80	880,016.80	880,016.80	880,016.80	880,016.80	0.00	0.00	0.00	4,481,843.00
Consultant Services	41,062.36	41,062.36	41,062.36	51,984.00	51,984.00	51,984.00	10,921.64	10,921.64	10,921.64	1,159,892.00
Training and Workshops	6,731.80	6,731.80	6,731.80	5,000.00	5,000.00	5,000.00	(1,731.80)	(1,731.80)	(1,731.80)	80,000.00
Incremental Operating Costs	0.00	0.00	0.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	6,714.00	181,278.00
<b>Total Expenditure (C)</b>	<b>927,810.96</b>	<b>927,810.96</b>	<b>927,810.96</b>	<b>943,714.80</b>	<b>943,714.80</b>	<b>943,714.80</b>	<b>15,903.84</b>	<b>15,903.84</b>	<b>15,903.84</b>	<b>5,903,013.00</b>
<b>CLOSING BALANCE (D=A+B-C)</b>	<b>93,268.20</b>	<b>93,268.20</b>	<b>93,268.20</b>							
<b>Represented by</b>										
Petty Cash	1,000.00	1,000.00	1,000.00							
Designated Account	90,610.20	90,610.20	90,610.20							
Advance Payment	1,658.00	1,658.00	1,658.00							
<b>TOTAL CLOSING BALANCE</b>	<b>93,268.20</b>	<b>93,268.20</b>	<b>93,268.20</b>							

Approved by,

Verified by,

Checked by,

Prepared by,

Sek Saravuth

Yeth Vinel

Tes Putheara

Tep Borita

Secretary General, GSC

Deputy Secretary General, GSC

Office Manager, GSC

Accountant, GSC



Agency: Ministry of Economy and Finance  
 Project Name: Public Financial Management Modernization Project (PFMMP)  
 Grant No.: TF015434  
 Date: 12 May 2014


**2.2- Uses of Funds by Project Components**  
 Period: 01 January -31 March 2014

Date:


(In US Dollar)

Expenditure by Components	Actual		Budget		Variance		Allocation for Life of Project
	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	
<b>Component 1: Mobilization of Revenue and SCS Operation Support</b>							
1.1 Mobilization of Revenue	0.00	0.00	0.00	0.00	0.00	0.00	178,980.00
1.2 SCS Operation Support	6,731.80	6,731.80	6,731.80	2,982.20	2,982.20	2,982.20	321,020.00
<b>Total Component 1</b>	<b>6,731.80</b>	<b>6,731.80</b>	<b>6,731.80</b>	<b>2,982.20</b>	<b>2,982.20</b>	<b>2,982.20</b>	<b>500,000.00</b>
<b>Component 2: Improving Budget Execution Process through the Implementation of FMIS</b>							
2.1 The Implementation of FMIS Contract	880,016.80	880,016.80	880,016.80	0.00	0.00	0.00	4,481,843.00
2.2 Implementation Support for FMIS	41,062.36	41,062.36	41,062.36	12,921.64	12,921.64	12,921.64	921,170.00
<b>Total Component 2</b>	<b>921,079.16</b>	<b>921,079.16</b>	<b>921,079.16</b>	<b>12,921.64</b>	<b>12,921.64</b>	<b>12,921.64</b>	<b>5,403,013.00</b>
<b>TOTAL EXPENDITURE</b>	<b>927,810.96</b>	<b>927,810.96</b>	<b>927,810.96</b>	<b>15,903.84</b>	<b>15,903.84</b>	<b>15,903.84</b>	<b>5,903,013.00</b>


Approved by,

  
**Sok Saravuth**  
 Secretary General, GSC

Verified by,

  
**Yeth Vinel**  
 Deputy Secretary General, GSC

Checked by,

  
**Tes Putheara**  
 Office Manager, GSC

Prepared by,

  
**Tep Borita**  
 Accountant, GSC

Accountant, GSC

Agency: Ministry of Economy and Finance

Project Name: Public

Grant No.: TF015434

### 3.2- Procurement Monitoring Report-Consultant Services

As of 31 March 2014

Date:

Contract Reference				Contract Description	Supplier	Contract Value		Amount Paid		Balance to be paid	Remark	
Contract No.	Date Signed	Date Start	Date End			Curr	Amount	This Period	Cummulative		Date	Ref.
PFM/SCS-001-14	25-Dec-13	25-Dec-13	30-Jun-14	FMIS Functional Advisor	Mr. Bruce Pollock	USD	148,680.00	41,062.36	41,062.36	107,617.64	04-Mar-14; 18-Mar-14	JV00001; JV00002
Total							148,680.00	41,062.36	41,062.36	107,617.64		

Approved by,

**Sok Saravuth**  
Secretary General

Verified by,

**Yeth Vinel**  
Deputy Sec

Checked by,

**Tes Putheara**  
Office Manager, GSC

Prepared by,

**Tep Borita**  
Accountant, GSC



Date: 12 May 2014

## As of 31 March 2014

Activity Description	Objective	Location	Department	From Date	To Date	Training days	No. of Participant	Amount Paid (in USD)	Remark	
									Date	Ref.
SCS Retreat and Project Orientation Workshop	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC 2) Improve understanding on procurement and operations under Bank's Guideline and Procedure	Rock Royal Hotel, Kep Province		17-Feb-14	20-Feb-14	4 days	18	4,609.80	24-Mar-14	PV000002
Debt Sustainability Analysis Training	To provide practical guidance on how to conduct debt sustainability assessment in LICs using the Bank-Fund Joint Debt Sustainability Framework	Bangkok, Thailand	GDB	17-Mar-14	19-Mar-14	3 days	2	2,122.00	17-Mar-14; 31-Mar-14	PV000001; JV000004
<b>Total</b>								<b>6,731.80</b>		

Secretary General, GSC

Deputy Secretary General, GSC

Office Manager, GSC

Accountant, GSC

Agency: Ministry of Economy and Finance  
 Project Name: Public Financial Management Modernization Project (PFMP)  
 Grant No.: TF015434  
 Procuring Agency: SCS Through ITD  
 Date: 12 May 2014

### 3.4-Procurement Tracking Form for Goods-FMIS

Rel. No.	Description of Goods	Procurement Method +	Prior Review (Prior or Post Review) (Post)	Plan (P) / Schedule (S)/ Actual (A)	Cost Estimate / Actual Cost	Bidding Documents (BD) and Bidding Process(First Stage)										Bid Evaluation Report (First Stage)										Bidding Process(Second Stage)										Bid Evaluation Report /Contract Award (Second Stage)										Contract Signing																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
						PIU/ITD sent draft BD to PRC for approval (Date)	PRC/ PD approved draft BD(Date.)	PIU/SCS sent draft BD to the Bank for NOL (Date)	The Bank provided suggestion and comment to the draft BD (Date)	PIU/SCS sent Revised BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PIU/SCS issued invitation for bids and bidding documents(date)	Public bid opening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation report to PRC for approval (date)	PRC/PD approved Bid Evaluation report (date)	PIU/SCS sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided suggestion and comment to Bid Evaluation Report (Date)	PIU/SCS sent Revised Bid Evaluation Report to the Bank for NOL (Date)	The Bank provided NOL to Bid Evaluation Report (Date)	PIU/SCS issued invitation to Bidder(date)	Public bid opening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation Report to PRC/PD for approval (date)	PRC/PD approved Bid Evaluation Report (date)	PIU/SCS sent Bid Evaluation Report to the Bank for NOL(date)	The Bank Provided suggestion and comment to the BFR (date)	PIU/SCS sent revised BFR to Bank for NOL (date)	The Bank provided NOL to BFR (date)	PIU/SCS/ITD issued Letter of Notification for Contract Award (date)	PIU/SCS/ITD issued Publication Award contract (date)	PIU signed Contract with winning bidder (Date)	PIU sent a copy of sign Contract for the Bank's record (Date)	Supplier's Name																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																
1	CAM-MEF-PMRPFMS-NBT	Two-Stage BD	Prior	P	\$10,000,000.00	3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	15-Jan-12	15-Mar-12	14-Feb-12	28-Feb-12	7-Mar-12	9-Mar-12	15-Mar-12	22-Mar-12	29-Mar-12	5-Apr-12	5-Jun-12	20-Jul-12	23-Jul-12	6-Sep-12	20-Sep-12	11-Oct-12	13-Oct-12	15-Oct-12	28-Oct-12	29-Oct-12	12-Nov-12	13-Nov-12																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																</

Approved by,  


Sok Saravuth  
 Secretary General, GSC

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Yeth Vinel  
 Deputy Secretary General, GSC

Checked by,  


Tes Putheara  
 Office Manager, GSC

Prepared by,  


Huy Sovannara  
 Procurement Assistant, GSC



### 3.4-Procurement Tracking Form for Consultant Services

Package No	Loan No.	Contract No.	Description of Services	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P) /Schedule (S)/ Actual (A)	Cost Estimate / Actual Cost	TOR/EOI				Evaluation								Contract				Current Status	
									PIU sent TOR and Request for Expression of Interest (REOI) to PRC or SCS (date)	PRC or SCS approved TOR and REOI (Date)	PIU sent TOR and REOI to the Bank (date)	The Bank provided NOL to TOR and REOI (date)	PIU issued REOI (date)	Submission of EOI's date	PIU sent Shortlist along with the EOI evaluation report to the Bank for NOL (date)	The Bank provided NOL to shortlist (date)	PRC Approved Minute negotiated contract with consultant	PIU sent draft negotiated contract to the Bank for NOL (date)	The Bank provided NOL to the Draft Negotiated Contract (date)	PIU signed contract with consultant (date)	PIU sent a copy of signed contract for the Bank's record (date)	Consultant's Name	Contract Start date	Contract Completion date		
T1-Procurement package that planned output for January, February and March 2014																										
CS-01/14	Trust Fund No. TF015434		Office Manager of SCS (12 months tax inclusive)	SSS	Prior	SCS	P	\$28,044.40	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6-Mar-14	10-Mar-14	17-Mar-14	24-Mar-14	25-Mar-14	25-Mar-14	PIU sent a copy of signed contract for the Bank's record (date)			31-Mar-15	New
							S																			
							A																			
CS-02/14	Trust Fund No. TF015434		Procurement Officer of SCS (12 months tax inclusive)	IC	Prior	SCS	P	\$21,635.07	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6-Mar-14	10-Mar-14	17-Mar-14	24-Mar-14	25-Mar-14	25-Mar-14	PIU sent a copy of signed contract for the Bank's record (date)			31-Mar-15	New
							S																			
							A																			
CS-03/14	Trust Fund No. TF015434		Accountant of SCS(12 months tax inclusive)	SSS	Prior	SCS	P	\$21,635.07	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6-Mar-14	10-Mar-14	17-Mar-14	24-Mar-14	25-Mar-14	25-Mar-14	PIU sent a copy of signed contract for the Bank's record (date)			31-Mar-15	New
							S																			
							A																			
CS-04/14	Trust Fund No. TF015434		Procurement Assistant of SCS (12 months tax inclusive)	SSS	Prior	SCS	P	\$16,777.47	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6-Mar-14	10-Mar-14	17-Mar-14	24-Mar-14	25-Mar-14	25-Mar-14	PIU sent a copy of signed contract for the Bank's record (date)			31-Mar-15	New
							S																			
							A																			
CS-05/14	Trust Fund No. TF015434		Administrative Officer of SCS (12 months tax inclusive)	IC	Post	SCS	P	\$14,922.13	4/20/2014	5/4/2014	5/11/2014	5/21/2014	5/23/2014	6/7/2014	6/21/2014	7/1/2014	7/15/2014	7/29/2014	8/5/2014	8/6/2014	8/6/2014	PIU sent a copy of signed contract for the Bank's record (date)	N/A		31-Mar-15	New
							S																			
							A																			
CS-06/14	Trust Fund No. TF015434		Bookkeeper of SCS (12 months tax inclusive)	SSS	Prior	SCS	P	\$10,469.33	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6-Mar-14	10-Mar-14	17-Mar-14	24-Mar-14	25-Mar-14	25-Mar-14	PIU sent a copy of signed contract for the Bank's record (date)			31-Mar-15	New
							S																			
							A																			
CS-07/14	Trust Fund No. TF015434		IT Officer of SCS (12 months tax inclusive)	IC	Post	SCS	P	\$10,654.87	4/20/2014	5/4/2014	5/11/2014	5/21/2014	5/23/2014	6/7/2014	6/21/2014	7/1/2014	7/15/2014	7/29/2014	8/5/2014	8/6/2014	8/6/2014	PIU sent a copy of signed contract for the Bank's record (date)	N/A		31-Mar-15	New
							S																			
							A																			
CS-10/14	Trust Fund No. TF015434		10 Local Business Analyst (Extension Contract) for ITD	SSS	Prior	SCS	P	\$0.00																		No Need
							S																			
							A																			
CS-12/13	Trust Fund No. TF015434		International FMS Functional Advisor(Extension Contract) for ITD (85 working Days)	SSS	Prior	SCS	P	\$28,000.00	19-Aug-13	23-Aug-13	23-Aug-13	27-Aug-13	28-Aug-13	4-Sep-13	14-Sep-13	18-Sep-13	25-Sep-13	30-Sep-13	7-Oct-13	8-Oct-13	8-Oct-13	PIU sent a copy of signed contract for the Bank's record (date)			12-Nov-13	New
							S																			
							A	\$148,680.00	19-Aug-13	23-Aug-13	23-Aug-13	27-Aug-13	N/A	N/A	20-Oct-13	5-Nov-13	11-Dec-13	17-Dec-13	25-Dec-13	26-Dec-13	26-Dec-13	PIU sent a copy of signed contract for the Bank's record (date)	Bruce Pollock		30-Jun-14	Completed
CS-13/14	Trust Fund No. TF015434		International Change Management Consultant (150 Working days) for ITD	IC	Prior	SCS	P	\$100,500.00																		New
							S																			
							A																			
CS-14/14	Trust Fund No. TF015434		Consultant to Set Up Financial Management Database in Peachtree Accounting Software for SCS	IC (3 CVs)	Post	SCS	P	\$1,500.00	2/1/2014	3/3/2014	N/A	N/A	N/A	N/A	N/A	3/15/2014	N/A	N/A	3/20/2014	N/A	N/A	N/A	N/A	3/21/2014	N/A	New
							S																			
							A																			



